

A stylized, light gray logo of a beaver is positioned behind the text. The beaver is shown in profile, facing left, with its tail curled upwards and its body forming a loop.

*City of*  
BEAVERCREEK



# 2015

# State of the City

City Manager Michael A. Cornell

December 14, 2015

The State of the City address is provided annually to update citizens on: (1) current fiscal accountability and operational and capital accomplishments of the city; (2) present the upcoming Municipal Budget; and (3) near future plans for City improvements to maintain or enhance infrastructure and service delivery.

# **2015 CURRENT FISCAL ACCOUNTABILITY AND OPERATIONAL AND CAPITAL ACCOMPLISHMENTS**

- **FISCAL ACCOUNTABILITY/REDUCING COSTS**
- **NEW SHARED SERVICES/PARTNERSHIPS**
- **GRANT/SPONSORSHIP REVENUE RECEIVED**
- **CITY CAPITAL IMPROVEMENTS**
- **CONSTRUCTION ACTIVITY**
- **OUTREACH TO THE COMMUNITY**
- **OTHER NOTEWORTHY CITY ACCOMPLISHMENTS**

# 2015 Fiscal Accountability: Reducing Costs

- **Active participation in Ohio Benefits Cooperative to move the pool from fully insured to self-insured**
  - Goal of slowing future health insurance premium increases
- **Reduced Ohio Bureau of Workers' Compensation premiums by participating in various programs**
  - Overall savings of \$53,446 or 21.3% of the annual premium
- **Implemented Fixed Asset software and updated records internally**
  - Eliminated the need to hire outside contractor

# 2015 Fiscal Accountability: Reducing Costs

- Repairs to city facilities including electrical, mechanical and structural repairs. City employees assisted with Dispatch Center server room upgrade
- City employees constructed storage building at Rotary Park to begin storing equipment inside therefore extending life by limiting exposure to the elements



# 2015 Fiscal Accountability: New Shared Services/Partnerships

- **Beavercreek Schools – DARE (Drug Abuse Resistance Education) program and School Resource Officers**
  - Added SRO at middle school this year
- **Greene County – Partners in Public Safety Information Sharing Network (PSISN)**
  - Provides countywide records management system
- **Greene County and State of Ohio**
  - Partner in MARCS (Multi-Agency Radio Communication System)

# 2015 Fiscal Accountability: New Shared Services/Partnerships

- **Coordinated programs with other jurisdictions to provide comprehensive and efficient programming for recreational purposes**
  - Tom Birt Golf Scramble (City of Fairborn), Try-A-Truck (Beavercreek Township Fire Department), Kick off to Summer (University of Dayton Students)
- **Fuel Purchase Agreement**
  - **The City provided fuel services for Beavercreek Township equipment with reimbursement to the City**

# 2015 Grant/Sponsorship Revenue Received

- Awarded Selective Traffic Enforcement Program and Impaired Driving Enforcement Program grant funding from Ohio Traffic Safety Office
  - \$49,993
- Grant funding for Drug Abuse Resistance Education through Ohio Attorney General's Office
  - \$23,826
- Awarded Bulletproof Vest Partnership Grant through Department of Justice
  - Provides 50% reimbursement of purchase of officers bulletproof vests
    - \$5,687

# 2015 Grant/Sponsorship Revenue Received

- Engineering Division generated five (5) successful grant applications from State and Federal agencies to improve the City's infrastructure
  - Over \$4.6 Million dollars
- Senior Center awarded 80% match from Greene County Council on Aging for mobility van
  - \$33,200



# 2015 Grant/Sponsorship Revenue Received

- Recreation Division generated sponsorship dollars to pay in full the movie/summer concert series, fishing derby and 4<sup>th</sup> of July Celebration
  - \$31,200 generated
- **Ohio Division Natural Resources – Nature Works grant**
  - **Virgallito Playground resurfacing**
    - \$29,335



# 2015 City Capital Improvements

- **Road Widening**
  - National Road
  - N. Fairfield Road
- **N. Fairfield Road Resurfacing**
- **Dayton-Xenia Road at Grange Hall Road Enhancement**
- **Charlene Drive Sewer Improvements**
- **Nutter Park Entrance Improvements**
- **Repair and resurfacing of over 14 centerline miles of roadway**
  - **More than double the centerline miles resurfaced in 2014**
- **Replaced over 12,000 linear feet of curb**



# 2015 City Capital Improvements

- **Completed phase two of bunker renovation at Golf Course**
- **Renovated and restructured cart path on Hole #6**
- **Storm Water Management**
  - Repaired culvert pipes due to aging infrastructure
  - Multiple catch basin/inlet repairs on streets
  - Completed installation of storm sewer installation of Martin Way
  - Emergency replacement of culverts on Home Acres Dr. and Ridgecliff Dr.
- **Roadway Maintenance**
  - Placed 16.8 tons of cold-patch in temporary repairs
  - Removed 259 Ash and other hazardous trees located within the Right-of-Way or on other City controlled properties

# 2015 City Capital Improvements

- **Parks**

- Worked with 11 volunteer groups

- Pulled weeds and mulched, built playground, planted flowers

- Worked with volunteer group and contractor to fix/repair Alpha Museum; painted outside, shored up interior walls and put on new roof

- **Worked with 1 Eagle Scout to complete project**

- **Mapped out walking paths through Overlook Reserve**

- **Repaired/updated backstops on diamonds at Rotary Park**



# 2015 City Capital Improvements

- **Parks**

- Installed new skate park components at Lofino Park
- Installed new playground at C.I. Beaver Park
- Planted trees at Old Mill Lane with Beaver Creek Youth Council



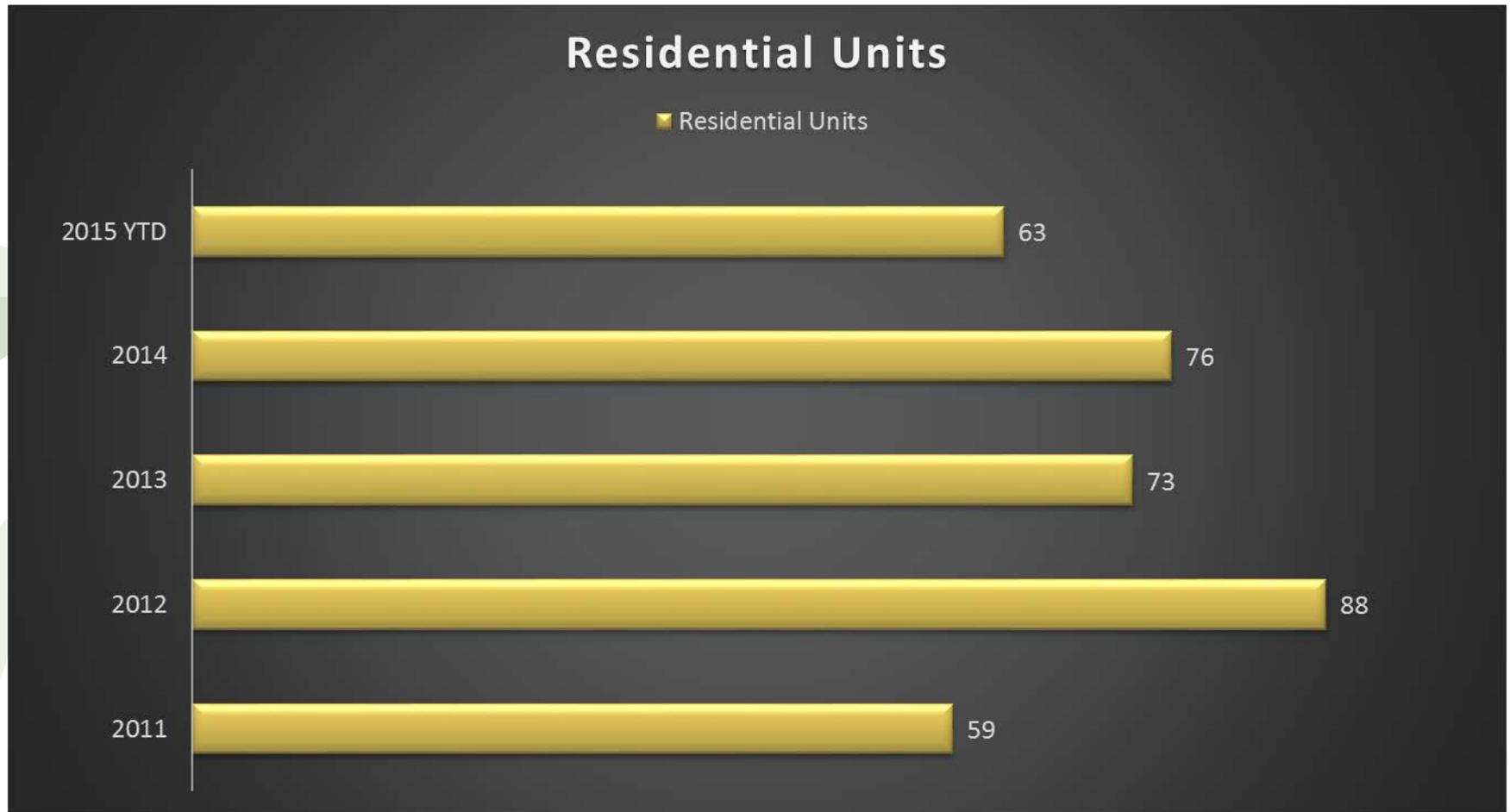
- **Traffic Control**

- Replaced 96 signs due to accidents, vandals and age
- Installed 39 new sign locations
- Painted centerlines and edge lines on all major arterial streets

# Commercial Construction Valuations; City of Beavercreek compared to Remainder of Greene County



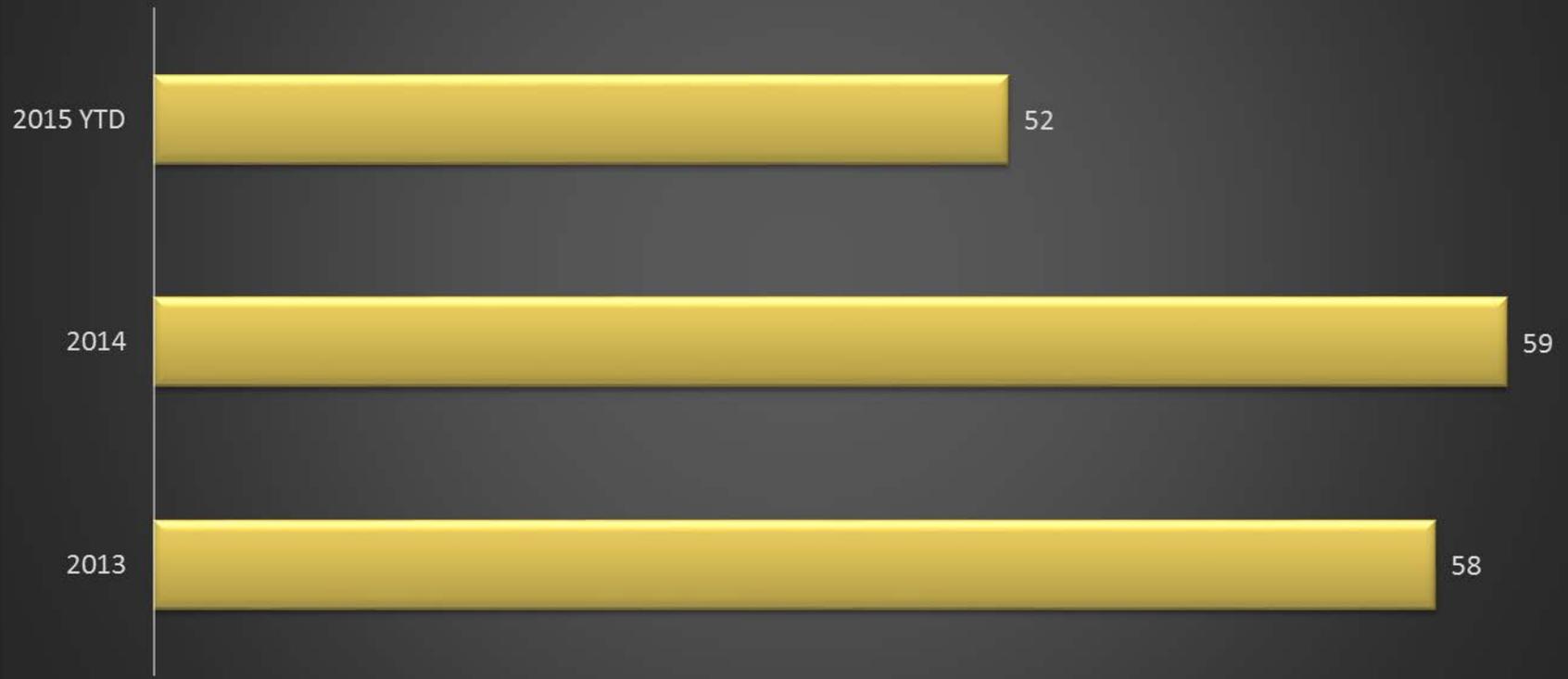
# Residential Units Added: 5-Year Comparison



# New Business Permits 3-Year Comparison

## Permits

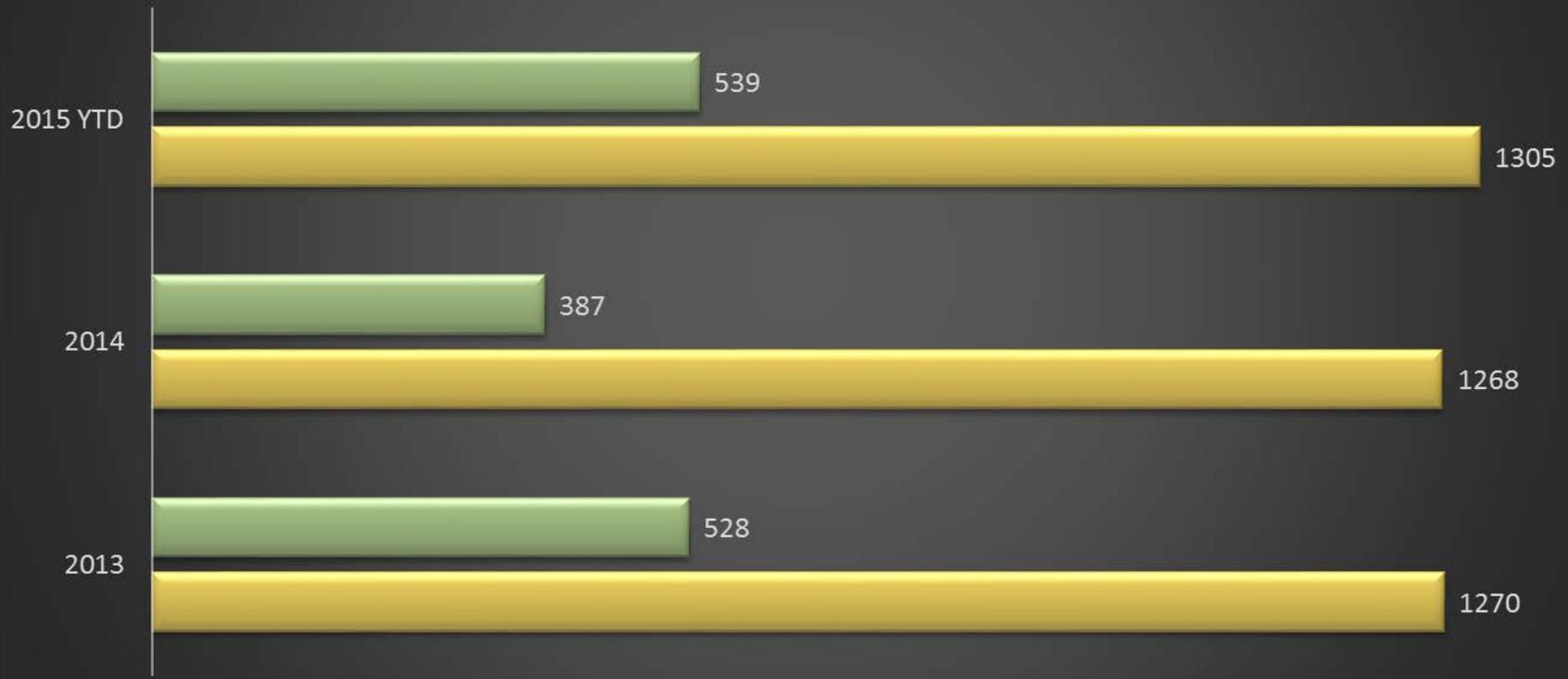
■ Permits



# Code Enforcement Activity 3-year Comparison

## Inspections

■ Zoning Inspections   ■ Property Maintenance Inspections



# 2015 Outreach to the Community



- **Police Department**

- Recruited and trained four (4) new Citizens on Preventive Patrol (COPP) members
- Participated in over fifty (50) community related events promoting safety and further enhance community relations
- Conducted one (1) OVI Sobriety Checkpoint

# 2015 Outreach to the Community

- **Police Department**

- Conducted K-9 drug/contraband searches at high school and Ferguson Hall
- Graduated fifteen (15) participants of the 13<sup>th</sup> Citizens Police Academy
- Hosted department Open House



# 2015 Outreach to the Community

- **Planning and Zoning**

- Conducted two neighborhood clean-ups

- Grangeview Acres
- Alpha

- **Golf Course**

- Children 12 and younger play free

- 239 junior rounds played with a paying adult

- Senior League formed

- 11<sup>th</sup> consecutive year for junior golf program

Grangeview Acres



# Noteworthy City Accomplishments 2015

- **Completion of I-675 Pedestrian Bridge**
  - **Joint project with Ohio Department of Transportation, Wright State University, Clark State and City of Fairborn**
- **Recipient of Dayton Business Journal's 4<sup>th</sup> Annual Healthiest Employers Award**
- **First public poured in place rubberized playground surface in Greene County (Virgallito playground surfacing)**



# Noteworthy City Accomplishments 2015



- The Charles and Anna Mae Lofino Adult Enrichment & Culture Arts Center celebrated 10-year anniversary

- **2015 Metropolitan Golf Championship held at Golf Course**

- First time event has been held at a public course

- **Beginning of first curb replacement program in City history**

- **Replaced over 12,000 linear feet of curb**



# Noteworthy City Accomplishments 2015

- **Installed Next Generation 9-1-1 system in communications center**
  - **First in Greene County. Prepares our center for the future receiving of texts, social media and video to 9-1-1 capability**
- **Installed new digital recording system in dispatch center to record all phone lines and radio traffic**
- **Committee formed to implement a pilot program to evaluate Body Cameras**

# Noteworthy City Accomplishments 2015

- **Awarded Ohio Auditor of State Audit Award with Distinction**
  - **Only 5% of 5,800 Statewide entities receives the Distinction Award**
    - **Awarded for exceptional financial reporting, a clean audit report with no significant findings, no material citations or weaknesses, and no questionable costs**
- **Received Government Finance Officers Association “Certificate of Achievement for Excellence in Financial Reporting” for 2014 Comprehensive Annual Financial Report**
  - **24<sup>th</sup> consecutive year**



# City of Beavercreek 2016 Appropriations Budget

## *Executive Summary*

Fiscal Year January 1, 2016 –  
December 31, 2016

# 2016 Budget Introduction

The 2016 Municipal Budget and corresponding Appropriations Ordinance is being presented for consideration consistent with Section 10.10 of the City of Beavercreek Charter.

# 2016 Citywide Budget Process

- Department Director's were instructed to continue to maintain, and in some instances enhance, current levels of services while ensuring adequate fund balances.
- **This process involved developing creative solutions, shared resources, efficiency improvements and aggressively pursuing grant opportunities.**
- **Council's objective of maintaining a 15% minimum reserve balance for all operating funds has been achieved.**

# 2016 Citywide Budget Process

- **The 15% ending fund balance was achieved for the major operating funds, including General, Police, Street Levy, and Park Levy Funds.**
- The City's minimum 15% fund balance policy is one of the lowest in the region.
- Generally accepted finance practices indicate that the fund balance in major funds should be large enough to cover 2-3 months of operating expenditures. Equating to a fund balance between 17% and 25% with 20-25% the norm.

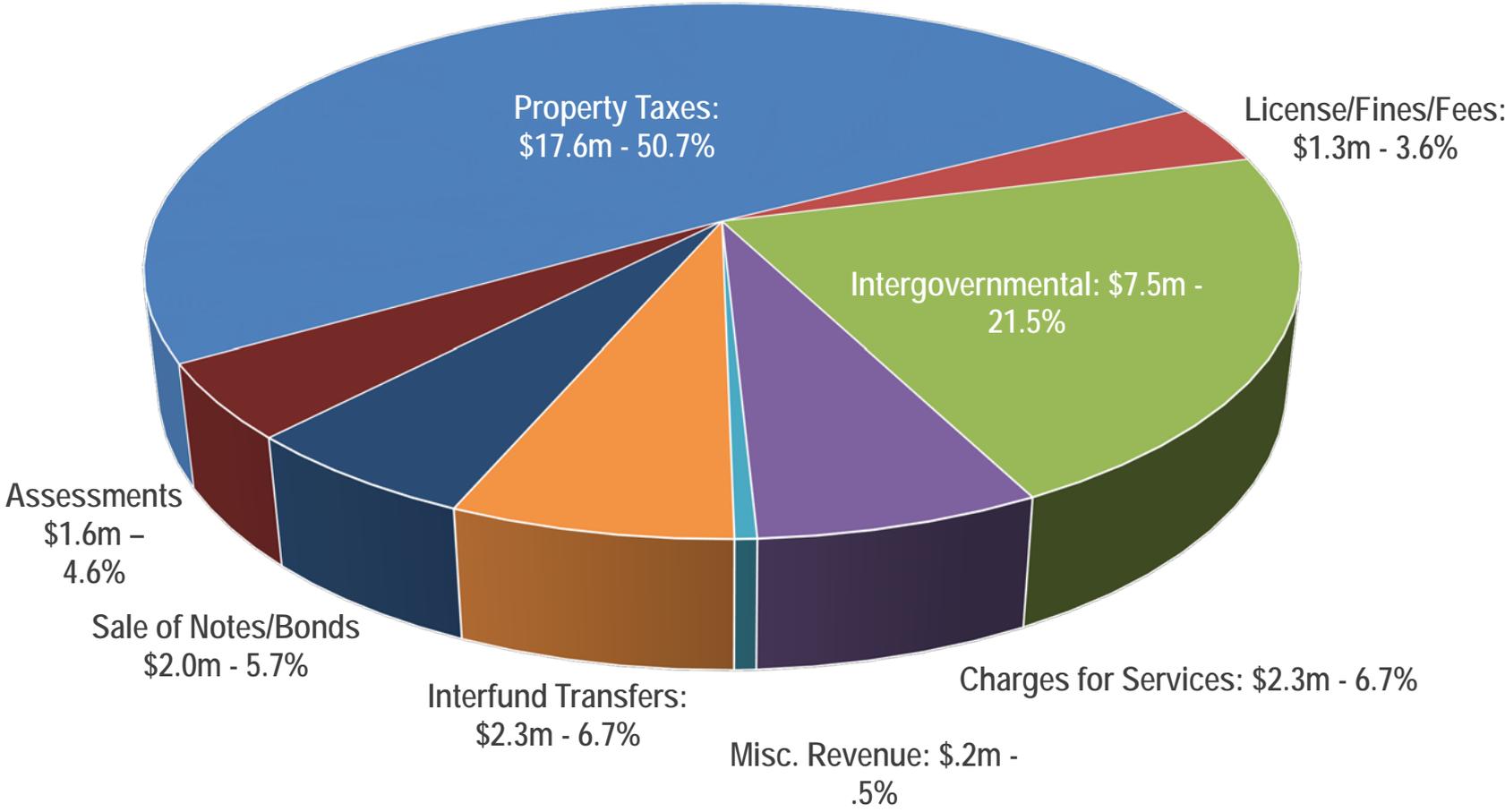
# 2016 Summary of Revenue & Expenditures – Major Funds (in millions)

Major Funds	Beginning Balance	Projected Revenue	Projected Expenditure	Increase/Decrease	Projected Balance	% Fund Balance
<u>General</u>	\$ 1.30	\$ 3.86	\$ 4.36	(\$ .50)	\$ .80	<u>18.30%</u>
<u>Police</u>	\$ 2.53	\$ 9.43	\$ 9.93	(\$ .51)	\$ 1.89 *	<u>19.02%</u>
<u>Street Levy</u>	\$ 1.51	\$ 4.71	\$ 5.39	(\$ .68)	\$ .83	<u>15.33%</u>
Street Maint.	\$ .37	\$ 2.87	\$ 3.21	(\$ .35)	\$ .03	#
Street Capital	\$ .01	\$ 3.78	\$ 3.78	\$ .00	\$ .01	#
<u>Park Levy</u>	\$ .45	\$ 3.54	\$ 3.46	\$ .08	\$ .53	<u>15.43%</u>
Golf Course	\$ <u>0</u>	\$ <u>2.67</u>	\$ <u>2.67</u>	\$ <u>0</u>	\$ <u>0</u>	#
<b>Total</b>	<u>\$ 6.17</u>	<u>\$30.86</u>	<u>\$32.80</u>	<u>(\$ 1.95)</u>	<u>\$ 4.09</u>	

\* - Excludes \$130k of 911 State Shared Funds

# - 15% fund balance not required

# 2016 Revenue by Category



# Budget Overview – Revenue by Category

The previous pie chart clearly illustrates our reliance on property taxes to generate the revenue necessary to maintain operations and fund the City's capital improvement program.

- **Property taxes represent over 50%** (or \$17.6 m) of our entire revenue base.
- Intergovernmental revenue is the second largest component of our revenue base at 21.5% (or \$7.5m). Intergovernmental revenue includes grants, homestead and rollback, local government funds, franchise fees, hotel/motel taxes, and various other contracted shared services.
- The make up of remaining revenue includes License/Fines/Fees, Special Assessments, Interfund Transfers, and Misc. Revenues.

# Budget Overview – Revenue Highlights

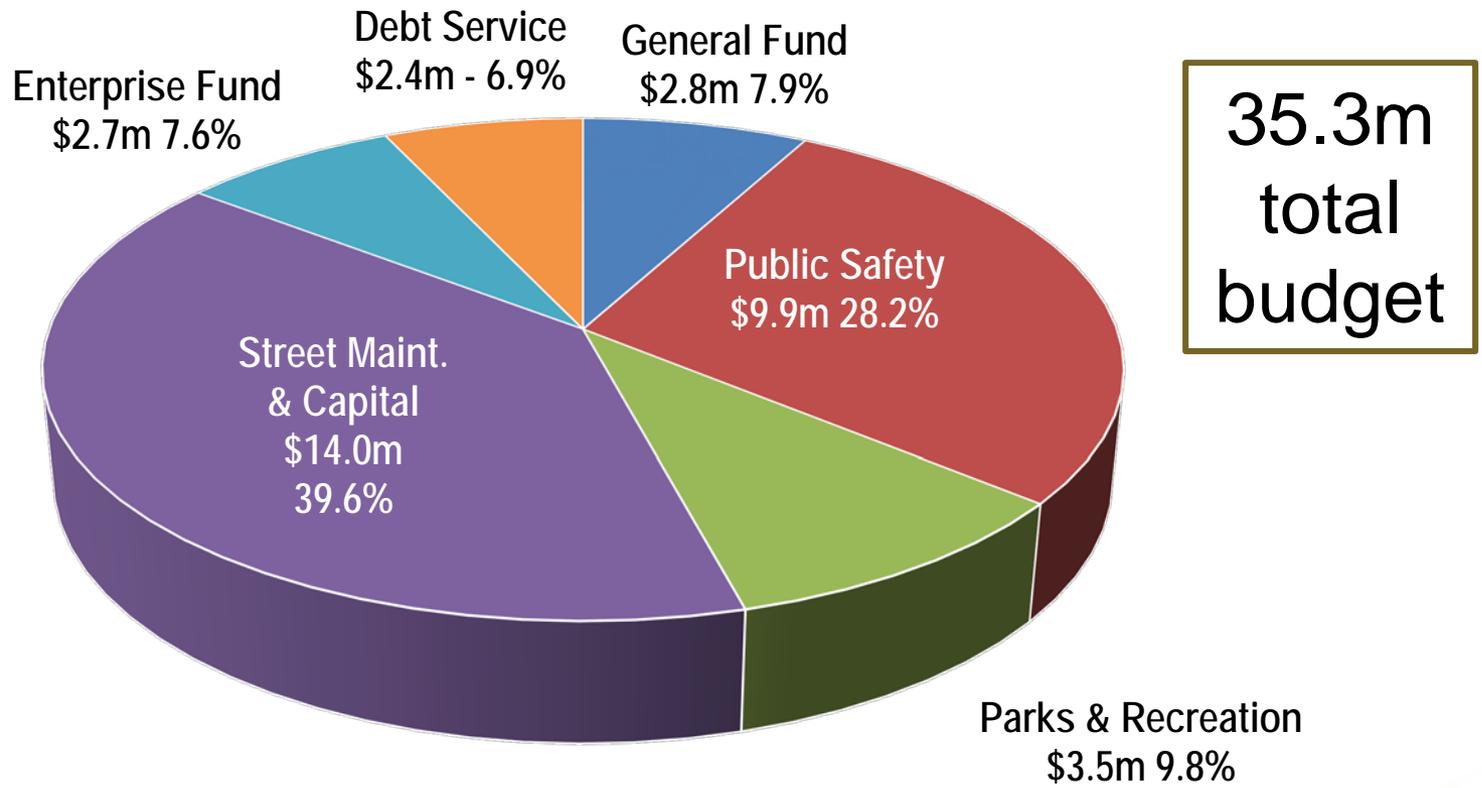
- The significant reductions in the Local Government Fund and phase out of personal property and utility taxes, equates to a funding loss for the City amounting to approximately \$2m per year.
  - This represents a 60% decline (from base year 2010) and affects the General, Police and Street Funds.
- **Estate Tax was not budgeted for 2016 due to its elimination by the state.**
  - **Historically the city received approximately \$825k per year in Estate Tax revenue.**
- **The City requested and will receive grant funding of approximately \$2million from 9 different agencies for 2016.**

# Budget Overview – Revenue Highlights

(continued)

- **Contracted shared services are designed to cover the costs of services we provide to various entities. In 2016 over \$795k is budgeted in shared service revenue from various agencies including:**
  - Beaver Creek Township – dispatch services for fire, Rotary Park maintenance, and In Touch publications. Most recently the City entered into a new shared services agreement with Beaver Creek Township to provide fuel for fire and street operations.
  - Beaver Creek Schools - School Resource Officers, security details, salt, and fiber optics.
  - Agreements with other entities include traffic signal maintenance with ODOT, Franklin University, construction site traffic controls, and extra duty assignments.

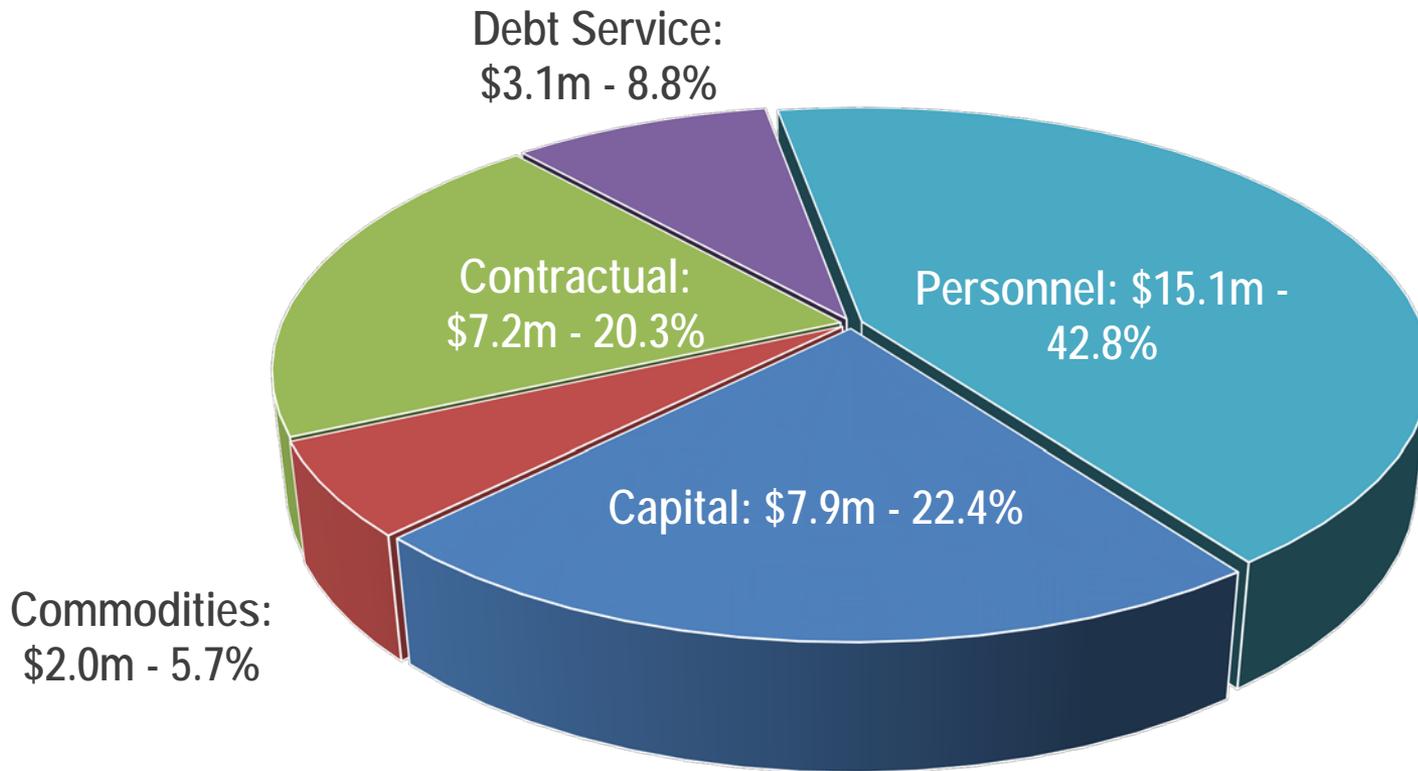
# 2016 Budget Expenditures by Function (Excludes Interfund Transfers)



# Budget Overview – Expenditures by Function

- **Total budgeted expenditures for 2016 (excluding interfund transfers) is \$35.3 million dollars, or approximately \$14k more than the 2015 adopted budget.**
- In the 2016 proposed budget
  - The Street Funds amount to roughly \$14 million (or 39.6%) of the total budget.
  - Public Safety represents the second largest portion of the budget at \$9.9 million (or 28.2%) of the total budget.
  - The Parks & Recreation departments represent \$3.5 million (or 9.8%) of the 2016 budget.
  - The remaining \$7.9 million is comprised of the Golf Course, Debt Service, and General Fund expenditures.

# 2016 Budget Expenditures by Category (Excludes Interfund Transfers)



# Budget Overview – Expenditures by Category

- **Wages and benefits are \$15.1 million (or 42.8%) of the city's total budget.**
  - This equates to an approximate increase of \$564k from the prior year which is primarily associated with 27<sup>th</sup> pay in 2016 along with increased negotiated wages, health insurance premiums and other miscellaneous items.
- **The 2nd largest component of the budget by category is capital expenditures which is \$7.9 million (or 22.4%) of the budget.**
  - The majority of these expenditures relate to the street funds which includes dedicated capital improvements as part of the five year Capital Improvement plan.
  - 2016 will be heavily concentrated on right of way purchases and engineering in preparation of 2017 budgeted construction.
  - Approximately \$1.6m in renovations have been budgeted for the Sr. Center.

# Budget Overview – Expenditures by Category (continued)

- **Contractual is the third largest category representing \$7.2 million (or 20.3%) of the budget. Some of the larger items budgeted within contractual include:**
  - **Doubling the street resurfacing programs to \$2m and continuing a curb replacement program.**
  - All utilities, general building maintenance, and phones.
  - Police Department communication support and maintenance, computer software, firewalls, and training.
  - **Other Professional Services including legal fees, prosecution services, liability and property insurance, Greene County Combined Health Services, Animal Control, audit costs, recreational programs (instructors, camp counselors, referees etc.), and the In Touch.**
  - Allocation of General Fund indirect costs.

# What the Future Holds for 2016 and Beyond

- **Property tax values and corresponding revenue continue to lag behind other revenue sources (sales tax and income taxes) during economic recoveries.**
- **The State continues to reduce or redistribute state shared revenues in their current and future bi-annual budgets. With losses of approximately \$2m per year since 2010, the City will continue to be creative in providing exceptional services to residents despite these reductions.**
- **The City continues to renew, replace or add additional levies to permit the City to continue to maintain current service levels. This includes a critical street levy set to expire in 2015.**

# What's Ahead...

**Road to 2016 and beyond**



# Keeping the Momentum Going...

- **Committed to providing exemplary services by responding to needs of our residents and businesses in a pleasant, timely and fiscally responsible manner**
  - **Snow and ice events**
  - **Aggressively maintain street system**
  - **Continue crack sealing and base repair to prolong life of streets**
  - **Continue to maintain existing facilities throughout City in best condition at all times**
  - **Assist homeowners/home buyers in identification of FEMA flood plain boundaries**
  - **Provide annual bridge and street inspection**
  - **Continue timely communication to residents through in-Touch, Channel 5 and 99, Newsletters, Website, social media sites, etc.**

# Keeping the Momentum Going...

- **Continue to aggressively seek grant opportunities and other funding opportunities**
  - **Federal Aid**
  - **Ohio Public Works Commission (OPWC)**
  - **Clean Ohio**
  - **Rails to Trails Fund**
  - **Other multiple funding sources**
- **Continue to build successful partnerships with Beavercreek school district and neighboring communities to identify opportunities for feasible, efficient, and cost effective collaboration and consolidation of services**

# Keeping the Momentum Going...

- **Continue providing exceptional financial services to the City**
  - Implement Ohio Checkbook initiative providing enhanced City financial transparency
  - **Continue to review insurance alternatives to control and minimize annual premium increases**
  - Obtain lowest possible interest rates for bond issues related to construction and renovation for Lofino Center and street lighting assessment projects
- **Increase opportunity for additional Ohio Bureau of Workers' Compensation premium rebates**

# Keeping the Momentum Going...



- Continue participation in CALEA (Commission on Accreditation for Law Enforcement Agencies) on-site assessment scheduled March 2016
- Explore implementation of a Police Citizens Advisory Committee
- Coordinate Police Department Open House in conjunction with national Police Week – May

# Keeping the Momentum Going...



- Recruit and train new recruits to supplement COPP membership
- Implement pilot program evaluating body worn cameras

# Keeping the Momentum Going ...

- Continue neighborhood clean-up efforts within the City
- Evaluate and implement an Abandoned Foreclosure/Vacant Property registry
- Finalize 9-11 Memorial
  - Ensure permanent plans for future maintenance and care of memorial

# Keeping the Momentum Going . . .

- Finish third and final phase of bunker renovation at Golf Course including resurfacing cart paths and cart bridges
- Continue to utilize volunteer groups throughout City parks
- Create Adopt a Park program

# Keeping the Momentum Going . . .

- Develop a “camper scholarship” program as a sponsorship opportunity in our parks
- Pursue Lofino Center partnership with Miami Valley Regional Planning Commission related to Senior Center funding opportunities
  - New van for 2016 and replacement vans for 2017 and 2018
- Work with Greene Giving to develop an endowment plan for Lofino Center



Thank you for  
your support

